

State Research
Agency
General Activity
Report 2019

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Introduction

Royal Decree 1067/2015, of 27 November, created the State Research Agency (hereinafter the Agency) and approved its Statute. Its effective constitution took place on 20 June 2016, with the constitutive meeting of its Governing Council.

The Agency was created with the mission of contributing to the promotion of scientific and technical research in all areas of knowledge through the competitive and efficient allocation of public resources, the monitoring of funded actions and their impact, and advice on the planning of actions or initiatives through which the R&D policies of the General State Administration are implemented. The effective constitution of the Agency took place on 20 June 2016.

Article 23 of the Agency's Statute requires the Director to prepare and submit to the Governing Board for approval the general activity report for each financial year. In accordance with the Agencies Act, this report must be submitted by 30 June of the year immediately following.

In compliance with this forecast, the Agency's general activity report for 2019 has been prepared and submitted to the Governing Board for approval at its meeting of 30/06/2020.

The general activity report has been prepared following the objectives, programmes and activities contained in the Agency's Annual Action Plan for 2019.

Accordingly, the general activity report 2019 reports on the activities carried out in the following areas (corresponding to the axes of the Annual Action Plan):

- Consolidation and structural development of the Agency.
- Management of financing instruments.
- Scientific and technical evaluation of proposals.
- Monitoring of aid.
- Management of agreements, management entrustment and provision of services.
- Communication, dissemination and representation in R&D forums.

I. Consolidation and structural development of the agency.

1. Approval of the management contract

The most relevant object of the Agency from the point of view of its consolidation and structural development is the drawing up and approval of its Management Contract.

The management contract shall have the content referred to in Article 21 of the Statute and shall be approved in accordance with the procedure laid down in Article 20.

During 2017, a working group was set up to draw up the Management Contract, which completed its work in the first quarter of 2018.

In accordance with Article 20.3 of the Agency's Statute, the Director submitted a draft management contract to the Governing Board at its meeting on 27 November 2018. The Governing Board agreed on its final proposal at the same meeting.

The definitive approval of the Management Contract by the procedure provided for in article 20.4 of the Statute could not be completed in 2018 or 2019, due to the fact that such approval is conditional on the rules that, where appropriate, may be established by the Government as a result of the change in the legal regime of public bodies brought about by the entry into force of Law 40/2015, of 1 October, on the Legal Regime of the Public Sector and the prior and necessary adaptation of the statutes of the Agency to said Law, events that have not occurred for the time being. Law 40/2015, of 1 October, abolishes the State Agencies, which have a period of three years to modify their statutes and become autonomous bodies or any other legal figure provided for in the aforementioned Law.

2. Adequacy of spaces and means materials

Following the ministerial restructuring brought about by the change of government in June 2018, the Agency became part of the new Ministry of Science, Innovation and Universities.

The seconding ministry then planned to move the Agency to a new location, in the building located at Torrelaguna Street, 58, bis, in Madrid. This move was to take place in the first half of 2019.

The relocation process was coordinated by the Ministry's Undersecretariat and began in 2018 with a description of the spaces that the Agency would occupy on a stable basis and the distribution of these spaces according to the units that make up the Agency's structure.

In 2019, the necessary adaptations of space and the physical relocation of people and equipment were carried out in an attempt to ensure that the relocation was carried out with the utmost consideration for the Agency's staff and in a way that interfered as little as possible with the performance of their duties. The relocation was completed on 30 April 2019.

It was also necessary to carry out a number of asset management procedures:

- Firstly, several changes were made to the assignment of real estate: the space that the Agency had been occupying in the building at Paseo de la Castellana, 162, was assigned by the Directorate General for Assets to the Ministry of Science, Innovation and Universities, and the building at Torrelaguna Street 58, bis, was assigned to the Agency.
- Secondly, the Ministry of Science, Innovation and Universities set in motion the identification
 of all the movable assets located in the building at Torrelaguna Street, 58, bis, available to the
 Agency after the transfer, whether acquired by this Ministry, by the Ministry of Education and
 Vocational Training or by the Ministry of Economy and Business. This work has already been
 completed in 2020, the year in which the corresponding adjustments (additions and removals)
 will be made to the inventory of these entities, subject to the corresponding transfer
 agreements.

Similarly, during 2019, the Agency has gradually taken over the functions related to the maintenance of the building and general services and information and communication technologies (ICT), once, as a result of the move to the new headquarters, Royal Decree 932/2017, of 27 October, which articulates the organisation and shared management of general and common services between the Ministry of Economy, Industry and Competitiveness and the State Research Agency, has ceased to be in force.

In order to facilitate the assumption of competences and, in a spirit of collaboration and shared management, the following agreements have been adopted in 2019:

- Joint Resolution of the Undersecretaries of Education and Vocational Training and of Science, Innovation and Universities and of the Directorate of the State Research Agency regulating the management of shared files and the distribution of material resources of the abolished Undersecretariat of Education, Culture and Sport, dated 11 June 2019.
- Protocol of action between the Ministry of Science, Innovation and Universities and the State Research Agency determining the contribution by the State Research Agency to the financing of the contract for the "maintenance and technical support service for the computer applications for the management of grants, awards, registers and reasoned reports. (lot 1: "maintenance of computer applications for admission, processing of grants, prizes, registers and motivated reports, as well as transversal services", and lot 2: "maintenance of computer applications for evaluation, economic management and monitoring of grants, prizes and registers, as well as monitoring of a set of obsolescent applications"), dated 20 September 2019.
- Protocol of action between the Ministry of Science, Innovation and Universities and the State Research Agency determining the co-financing by both parties of the infrastructure as a service (IAAS) contract, in private cloud mode, for the Ministry of Science, Innovation and Universities and the State Research Agency, dated 4 November 2019.

In this regard, in 2019 it was planned to sign the corresponding common services agreement with the Ministry of Education and Vocational Training and/or the bodies that occupy the buildings in the rest of the complex on Torrelaguna Street, annexed to number 58, for the shared use of the car park, assembly hall and other meeting rooms, cafeteria, security space for visitor accreditation, etc. However, this agreement has not been put into effect in 2019, being foreseen in the Annual Action Plan for 2020.

Finally, in the framework of the assumption of responsibility for the building, general services and ICT, the Agency has carried out in 2019 actions for equipment (purchase of audiovisual systems, computers, furniture, etc.) and contracting of services (reprographics, computer CAU, provision of water fountains, signage and various maintenance activities).

3. Human Resources Management.

This programme aims to advance in the design of the general framework for action in the area of human resources which, in accordance with the provisions of article 3.7 of the Law on Agencies, focuses on determining the working conditions of the Agency's public employees, including aspects relating to the organisation, structure and framework for action in the area of human resources, remuneration, etc., with the participation of the relevant staff representatives and trade union organisations.

The Activities contemplated within this programme in 2019 are the following:

1. Design and implementation of the general industrial relations framework.

It includes the design of procedures and bodies for industrial relations, labour representation, committees and participation systems, as well as the identification and preparation of instructions for risk prevention systems and the identification of matters for social action.

The year 2019 has seen the consolidation of the Agency's labour relations framework. The most noteworthy actions carried out in 2019 were as follows:

- Constitution of the Delegate Committee of the General Negotiating Committee of the General State Administration in the Ministry of Science, Innovation and Universities, in which the Agency is represented.
- Creation of two working groups within the aforementioned delegated bureau relating to the Agency (training and social action), so that employee participation in these areas is channelled through them.
- Constitution, following trade union elections, of the Staff Council and the figure of the Staff Delegate in the Agency.
- Creation of trade union sections by the trade union centres that have decided to do so. During 2020, progress will be made on the industrial relations structure, with the creation of the Health and Safety Committee.

2. Elaboration of the Training Plan.

A Training Plan has been drawn up and approved with the aim of improving the skills necessary for the correct functioning of the organisation and the efficient provision of services. The Plan was drawn up with the participation of employee representatives. A total of 9 courses were given, as follows:

SUMMARY OF TRAINING ACTIONS								
No. of action	Title of the training action	No. of editions		No. of participants				Dates
1	Financial control of national grants	1	15		25	19, 21, 25, 26 and 28 of February 2019		
2	English (2 groups)	2	15	30	60	18 March to 19 december 2019		
3	Calculation of interest and preparation of interest rate tables amortisation	1	15		10	19 and 21 March 2019		
4	Administrative and judicial appeals. proceedings. in the SRA	1	15		15	23, 25 and 29 April 2019		
5	Most common administrative procedures in the SRA	1	15		20	21st, 23rd, 28th and 30th May 2019		
6	Gender policies in public administrations	1	15		15	5, 7 and 24 June		
7	First aid	1	15		5	18 July		
8	Justification and scientific- technical monitoring: justiweb and comprueba	1	15		20	30 September, 1, 2 and 3 October		
9	Audit of management and control systems co-financed with European funds.	1	15		15	15, 17 and 21 October		

3. Elaboration and implementation of the 2019 Social Action Plan.

The social action aid plan for the Agency's employees for 2019 has been drawn up and implemented. This plan focused on both individual measures (aid for staff studies, health protection, children and ascendants, transport, disability, situations of gender violence and exceptional situations) and collective measures (medical check-ups, canteen aid, etc.).

4. Measures to recruit new Agency staff

In 2019, a specific competition was published for the filling of civil servant posts in the Agency, which led to the definitive filling of 23 posts. In 2018, a general competition and a specific competition were also announced, both of which were resolved in the first quarter of 2019, with which a further 23 posts were definitively filled (2 and 21 respectively).

A study and proposal of posts to be included in the Public Employment Offer (OEP) for 2019 was presented. The posts obtained were:

• 2 posts in the Scale of Specialised Technicians of OPIS for internal promotion.

The posts of the 2019 OEP of the General Bodies of the General State Administration of free shift and internal promotion, whose allocation will take place in 2020, are still pending to be known.

In 2019, they have joined the State Research Agency, coming from posts advertised in the 2017 OEP:

- > 1 Civil Servant of the Auxiliary General Corps of the State Administration (Open competition).
- 2 Civil Servants of the General Administrative Corps of the State Administration (Free Shift).
- 1 Civil Servant of the General Administrative Corps of the State Administration (Internal Promotion)
- 2 Civil Servants of the Civil Administration Management Corps of the State Civil Service (Open competition)
- ➤ 1 Civil Servant of the Civil State Administration Management Corps (Internal Promotion)
- 1 permanent staff, with the category of Management and Common Services Assistant, in positions reserved to be filled by persons with intellectual disabilities.

In 2020, the incorporation of the staff of specific bodies of the 2018 OEP will take place (2 posts of the Scale of Specialised Technicians of OPIS of free shift, of internal promotion and 1 Senior Graduate of Technical and Professional Activities, labour staff).

Finally, the evolution of staff numbers during 2019 is detailed:

TYPE OF PERSONNE	Jan-19		Dec	Dec-19		AVERAGE NUMBER 2019	
	V	M	V	М	V	М	
TOP POSITIONS	1		1		1	0	
CIVIL SERVANTS	69	131	69	122	69	126,5	
GROUP A1	22	56	23	51	22,5	53,5	
GROUP A2	19	35	20	35	19,5	35	
GROUP C1	15	21	15	19	15	20	
GROUP C2	13	19	11	17	12	18	
GROUP E						0	
LABOUR	6	5	6	5	6	5	
GROUP 1	3	1	3	0	3	0,5	
GROUP 2						0	
GROUP 3		1		1		1	
GROUP 4	2		2		2	0	
GROUP 5	1	3	1	4	1	3,5	
OTHER STAFF							
TOTAL	76	136	76	127	76	131,5	
TOTAL CIVIL SERVANTS	200		191		195,5		
TOTAL LABOUR	11		11		11		
TOTAL OTHER STAFF	1		1		1		
TOTAL organisation	212		203		207,5		

4. Adaptation of administrative, management and monitoring processes

1. Basic Procedures Manual.

This manual will include the Agency's catalogue of basic procedures, and within each of them it will describe, among other aspects, the activities included, the units involved, the IT tools to be used, the applicable regulations and the associated deadlines.

The manual should contribute to the efficiency, agility and simplification of procedures, as well as to ensuring audit control. Likewise, efforts will be made to standardise IT systems and to identify indicators that allow for an assessment of the achievement of objectives.

The manual shall include the development of procedures in the following management areas:

- a. Procedures associated with the management of R&D&I grants.
- b. Financial and budgetary management procedures.
- c. Procedures for HR management.
- d. Other horizontal procedures: legal regime, procurement and ICT resource management.

At the end of 2019, the development of this manual is well advanced in terms of procedures associated with the management of R&D&I grants.

During 2020, these procedures will be completed and work will be carried out on the development of those relating to the organisation of economic and budgetary management and human resources management and the other horizontal procedures.

2. Acceleration and Simplification Committee.

The Committee was set up in 2019 and is made up of officials from the different units of the Agency, who started to design the necessary instruments for its implementation in several meetings held during that year. It was agreed to carry out a consultation aimed at all the Agency's staff and the beneficiaries of the aid. It was also agreed to consult with grantee institutions, research centres and other key stakeholders. From the outset of its work, the Committee concluded that

it was necessary to know the opinion of the beneficiaries of the grants in order to diagnose the necessary changes in the life cycle of the calls. This is why their work was oriented towards the preparation of a survey that could be disseminated through the Agency's website and social media. In this survey, researchers, innovators and project managers can express general views on the Agency and its processes, while also giving their opinions on specific calls, justification procedures or IT resources, to give three examples.

Finally, it was agreed to draw up a report with a set of problems and possible solutions, analysing those that are technically and legally feasible, those that have an acceptable cost and a high impact on the implementation of our aid. This initiative will be launched shortly, so that its conclusions and proposals can contribute to the drafting of the new State Plan.

The first version of the survey was produced in 2019, but there was no time to communicate it to its recipients.

The Annual Action Plan for 2020 foresees the continuation of the planned actions: publication of the survey and preparation of the report on problems and solutions.

During the first months of 2020, the survey has been improved and the IT infrastructure has been tested with different groups. Its 90 questions cover a very wide range of the Agency's activities. The software used produces an automatic report of the data to be collected.

At this stage, the survey is scheduled to be published in June, and is expected to be available for completion for two weeks. After summer 2020, the results will feed into further meetings of the Acceleration and Simplification Committee, which will allow improvements to be made to the calls that are planned to continue in the new State Plan.

5. Communication and visibility of the Agency's Activities

The Agency's Communication and Transparency Plan was approved at the Governing Board meeting of 4 December 2017. This document sets out the communication and dissemination instruments that will make the Agency's activities and actions visible to the outside world and to its employees. It also includes the lines of action that mark transparency in administrative activities and compliance with the obligations of good governance by the Agency's public officials, as well as accountability and commitments to present accurate and complete information on the results and procedures used in management. The specific measures for implementing this plan for 2019 are set out in section IV.

As part of this programme and as a necessary instrument to be able to execute the Communication and Transparency Plan, the creation and implementation of a web portal for the Agency was proposed in 2018. Since 2017, a specific space has been made available to the Agency.

on the website of the Secretary of State for R&D&I, which has proved useful for communicating and giving visibility to its activities. However, it was considered essential to have its own portal, which is easy to access and serves as a reference point as a source of information and communication, as well as to consolidate the Agency's institutional image.

In 2018, the technical specifications were drawn up for the contracting of the site, for which the tender was unsuccessful on two occasions.

In 2019, the necessary actions have been started again, by approving an order to the public company TRAGSTEC, so that the design and implementation of the Agency's website will be carried out in 2020.

On the other hand, progress has continued to be made to involve employees in the Agency's activities and matters of common interest, either through corporate mailings and/or general or unit meetings. During 2019, 11 communications have been sent by the Directorate through corporate mailings and a meeting was convened for all Agency staff.

II. Funding instruments: calls.

The Agency's functions include the management of the programmes, instruments and actions awarded to it within the framework of the State Scientific and Technical Research and Innovation Plans, any others expressly assigned to it by the General State Administration or those deriving from collaboration agreements entered into with other entities or from other actions.

Managed calls are the nerve centre around which the Agency's activity revolves: the main instrument for research funding. The implementation of a call is similar to a transmission mechanism, with each gear acting in synchronisation to start a machine. It starts with the publication of the call and ends with the scientific-technical and economic verification of the use of the awarded funds. It is therefore a process with a long life cycle, which remains alive for several years and is initiated each time a call is published.

It comprises several successive phases that follow a temporal order: the instruction, the evaluation of the proposals, the economic-budgetary management, and the monitoring and justification of the actions financed.

1. Instruction.

This phase coordinates the drafting, approval and publication of the calls. During 2019, 18 calls were managed (10 calls published in 2019 and the rest in 2018), a process that begins with the drafting of the texts, the request for the relevant reports and their publication in the Official State Gazette and in the National Database of Subsidies. The management of these calls in 2019 involved the instruction of

19,270 files: review of applications, corrections, withdrawals and notifications of resolution.

It also involves the maintenance of the system of entities, which is the repository where grant applicants must register and provide the necessary documentation to accredit their legal nature and the legal representatives who interact with the Agency throughout the life of the call. For this reason, it is necessary for it to be completely updated, and requests for modifications, additions and deletions, etc., are very common. In particular, 3,485 over the past year.

Activity	Estimate 2019	Executed
Drafting and publication of the calls	18	17
Instruction	18.000	19.270
Maintenance of the system of entities (registrations, deregistrations, modifications)	4.100	3.485
Advice to applicants for help	13.000	16.068

The following is a list of the calls managed in which the main phase or a relevant phase of the award procedure has taken place in 2019, indicating the year of the call, the number of applications submitted, the budget, the current processing status (DR: final resolution, DRP: proposal for final resolution, PRP: proposal for provisional resolution, TR: under processing without reaching PRP), the amount awarded (or if applicable proposed) and the success in economic terms.

Calls Managed in 2019

CALLS	Year	Applications	Call budget (€)	Current status	Grant (€) o PRP/PRD	Success rate
Pre-doctoral contracts	2019	3.342	108.959.250	PRP	101.688.750	93,30%
Technical Support Staff	2018	1.223	7.020.000	RC	6.984.000	99,50%
Torres Quevedo	2018	382	15.000.000	RC	14.422.705	96,20%
Industrial doctorates	2018	102	4.000.000	RC	3.644.800	91,10%
Ramón y Cajal	2018	2.174	61.720.000	RC	61.720.000	100%
Juan de la Cierva- training	2018	1.633	11.250.000	RC	11.250.000	100%
Juan de la Cierva Incorporation	2018	1.516	20.925.000	RC	20.925.000	100%
Stable incorporation of Doctors	2019	158	11.940.000	RC	11.900.000	99,70%
R+D+i projects	2019	6.533	362.000.000	PRP	360.736.150	99,70%
Europe Excellence Projects	2019	14	1.200.000	RC	974.739	81,20%
International Joint Programming I	2019	110	11.500.000	RC	11.499.724	100%
Programming Joint International II	2019	40	5.000.000	RC	4.907.637	98,20%
Europe Research	2019	381	3.000.000	RC	2.968.252	98,90%
Europa Networks and Managers - Europa Centres Technological	2019	120	7.000.000	RC	7.000.000	100%
Severo Ochoa/María de Maeztu	2018	49	32.000.000	RC	30.000.000	93,80%
Scientific and Technical Equipment	2019	1.013	187.000.000	RC	140.485.913	75,10%
Technological Platforms	2018	60	4.000.000	RC	3.999.660	100%
Challenges Collaboration	2019	420	260.000.000	PRP	131.631.800	50,60%
		19.270	1.113.514.250		926.739.130	

2. Scientific and technical evaluation of proposals.

The scientific-technical evaluation of the proposals and their internationally contrasted development protocols are the fundamental pillars that guarantee the correct functioning of the competitive concurrence, based on criteria of excellence and the correct allocation of budgetary funds. The aim is to ensure a rigorous and objective external evaluation system that makes it possible to contrast the opinion of individual experts and prioritise all the applications for funding on the basis of the quality and relevance of each proposal, the scientific and technical solvency of the research team and the expected scientific and social impact of the proposal. In this stage, it organises, coordinates and manages the *ex-ante* evaluation processes of the applications for aid submitted to the calls managed by the SRA and included in the State Plan for Scientific and Technical Research and Innovation. Generally speaking, this evaluation process has two distinct stages:

- The remote assessment is carried out by individual experts with in-depth knowledge of the subject matter of the proposals submitted, who provide technical reports on the quality and relevance of each application submitted.
- The assessment and prioritisation of the applications, carried out by a panel of experts who
 assess a significant number of applications, and in view of all the technical reports available to
 the panel, assign by consensus a final assessment and prioritise the applications for the
 funding proposal.

The evaluation process has been adapted to the needs and evaluation criteria established for each order of bases and call of the State Plan. As a result of the incoming applications in the calls in 2019, 171 commissions have been managed, which have generated 14,871 reports and more than 2,000 allegation reports.

Activity	Estimate 2019	Actual workload indicator	Target 2019	Executed	%
Management of individual peer reviews	32.000	No. of individual evaluations carried out	100%	30.931	96,6%
Management of the Technical Commissions	160	No. of Technical Evaluation Commissions	100%	171	106,8%
Final evaluation reports	16.000	No. of final evaluation reports	100%	14.871	92,9%
Allegation reports	3.500	No. of allegation reports carried out	100%	1.981	56,6%

As far as external evaluations are concerned:

Activity	Estimate 2018	Indicator on actual load of work	Target 2018	Executed	% carried out
Management of individual peer reviews	4.000	No. of individual evaluations carried out	100%	11.565	289%
Final evaluation reports	2.000	No. of final evaluation reports carried out	100%	6.238	312%
Reports from allegation	150	No. of reports of allegation made	100%	98	65,3%

To carry out this task, the Agency is supported by Scientific and Technological Collaborators, seconded in accordance with Article 19 of the Science Act.

3. Economic and budgetary management: payment.

Payment of the grants awarded is generally made in annual instalments. The first annual payment is made on the occasion of the award decision and the remaining annual payments are made once the financial justification for the previous year and the scientific justification have been received within the deadlines established by the different calls, subject to a positive assessment of the reports submitted.

Payment requires prior verification of the requirements that the General Law on Subsidies demands of beneficiaries, an activity that is not minor, given that all the responsible declarations and certificates provided by applicants must be reviewed, as well as, with prior explicit authorisation, compliance with their obligations to the Tax Agency and Social Security. The data for 2019 are:

Activity	Estimate 2019	Target	Executed	% Executed
Prior monitoring of calls that require it	4	100%	2	50%
Review of the requirements for obtaining beneficiary status and multiannual payments	7.000	100%	7.000	100%
Issuance of accounting documents deriving from the concession (*)	25.000	100%	24.690	98,7%
Payment of aid	11.000	100%	14.646	133.14%
Advice to beneficiaries	750	100%	740	98.6%

Payments made in 2019 amounted to **875,153,800.62** euros, corresponding to calls from previous years and, if applicable, to calls published and resolved in the same year. A total of 24,690 accounting documents have been issued.

Call for applications	FEDER advance	Subsidy	Loan	Total
Industrial Doctors		2.084.633,94		2.084.633,94
Juan de la Cierva Training		9.213.578,69		9.213.578,69
Severo Ochoa Predoctoral Grants		209.155,00		209.155,00
Pre-doctoral training grants doctors		60.108.458,77		60.108.458,77
INIA pre-doctoral grants		1.556.603,62		1.556.603,62
Ramón y Cajal Grants		36.632.592,72		36.632.592,72
Torres Quevedo Programme		10.528.189,45		10.528.189,45
Juan de la Cierva Incorporation		11.816.253,53		11.816.253,53
Support Technicians Programme		6.154.743,88		6.154.743,88
Stable incorporation of Doctors		8.672.891,07		8.672.891,07
Employ		632.459,97	201.500,29	833.960,26
INIA Docotres		1.138.693,16		1.138.693,16
Short Stays		167.419,79		167.419,79
Innpacto		173.543,61	272.382,53	445.926,14
Ministry of Development		62.973,34		62.973,34
Challenges collaboration	13.441.260,53	36.396.871,88	70.838.288,66	120.676.421,07
Eranets-INIA		46.330,44		46.330,44
Youth Employment Promotion	7.072.500,00			7.072.500,00
INIA Challenges		6.498.437,00		6.498.437,00
International Joint Programming		17.168.832,38		17.168.832,38
Research Challenges	75.245.991,70	200.831.074,38		276.077.066,08
Technological Platforms		3.199.727,63		3.199.727,63
Young Researchers Projects	46.589,26	7.840,76		54.430,02
Projects Generation of the Knowledge	27.521.256,40	84.525.913,29		112.047.169,69
Networks Excellence		1.097.833,00		1.097.833,00
Explore		68.849,00		68.849,00
Europe Research		1.468.085,00		1.468.085,00
Europe Excellence		974.739,00		974.739,00
Severo Ochoa- María de Maeztu		31.500.000,00		31.500.000,00
Europe Technology Centres		6.694.128,85		6.694.128,85
Financial Compensation to				
Parks C.		3.500,00		3.500,00
Equipment	113.934.795,39	26.944.882,71		140.879.678,10
TOTAL	237.262.393,28	566.579.235,86	71.312.171,48	875.153.800,62

4. Monitoring of aid.

The monitoring of grants approved by the SRA includes both the management of incidents (changes related to the initial application, changes in the award resolution) and the verification, monitoring and evaluation of the activities financed both during and at the end of the period of execution of the grants. This monitoring is carried out from a scientific-technical and economic point of view, as determined in the calls and as required by law.

4.1. Scientific and technical monitoring of the implementation of grants.

Each call has a programmed follow-up, in fact, the implementation reports and their periodicity to be submitted by the beneficiaries are determined in each call. Once they have been evaluated by the external collaborators, if they are favourable, the corresponding certificate of conformity is issued, which is necessary for the release of the payment for the following year. This is, in short, an intermediate evaluation of the aid granted.

In addition, during the year, face-to-face monitoring sessions were held for the presentation and interim monitoring of the state of implementation of the projects financed.

In this part of the process, there is the possibility for the beneficiaries to request the modification of the conditions of the aid. In this case, the scientific collaborators issue technical reports and, depending on these, the authorisation or refusal of the modifications is determined.

The scientific-technical monitoring is approached from two points of view depending on the type of call:

• Calls with scientific-technical fields that have a thematic orientation defined in the state plans, responding to the needs of the scientific community and the main social and economic challenges of the country¹, exercised by the Scientific-Technical Thematic Programmes Branch.

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¹ Grants for pre-doctoral contracts for the training of doctors; Grants for pre-doctoral mobility for short stays in R&D Centres; R&D Excellence Projects, "Explore Science" and "Explore Technology" Projects; "Networks of Excellence" Dynamisation Actions; Challenges-Collaboration; R&D&I Challenges Projects; R&D&I Projects for young researchers without or with temporary ties; Communication of scientific-technical or innovation results at high-level international congresses; Technology Platforms.

Activity	Estimate 2019	Actual workload indicator	Target	Executed	%
Management of the scientific and technical monitoring of grants	18.743	No. of aid monitored	40% (7.497)	10.015	133,6%
Assessment of aid in follow-up meetings	2.600	No. of aid assessed in follow-up meetings	30% (780)	930	119.2%
On-site monitoring visits	250	No. of on-site visits	25% (63)	64	102,4%
Decisions authorising/refusing changes to the conditions of aid	7.000	Number of decisions modifying the conditions of the aid	100%	7.685	109,8%
Citizen information and user relations	11.000	No. of mails answered over the number of mails received	100%	11.855	107,8%

• Those calls whose scientific-technical areas do not have a defined thematic orientation, but are aimed at strengthening and transforming the Spanish Science and Technology System², exercised by the Transversal Scientific-Technical Programmes, Strengthening and Excellence Branch.

²

² Aid for technical support staff contracts; Juan de la Cierva training and incorporation contracts; Aid for Ramón y Cajal contracts; Aid to encourage the stable incorporation of doctors (IED); Aid for contracts for the training of researchers in companies; Aid for Torres Quevedo contracts; Internal link Aid for the Promotion of Youth Employment and Implementation of the Youth Guarantee in R&D&I; Aid for the recruitment and training of technologists in the Business Sector; Support for "Severo Ochoa" Centres of Excellence and "María de Maeztu" Units of Excellence; Technology Centres Internal Liaison; Equipment in Science and Technology Parks; Acquisition of Scientific and Technical Equipment; Horizon SME Horizon; "Europe Research" Dynamisation Action; "Europe Networks and Managers"; International Joint Programming Actions Liaison; "Europe Excellence" Dynamisation Action.

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Activity	Estimate 2019	Actual workload indicator	Target	Executed	%
Management of the scientific and technical monitoring of grants	2.805	No. of aid monitored	100%	2.861	102%
Assessment of aid in follow-up meetings	55	No. of aid assessed in follow-up meetings	100%	184	334,5%
On-site monitoring visits	15	No. of on-site visits	100%	4	26,6%
Decisions authorising/refusing changes to the conditions of aid	833	Number of decisions modifying the conditions of the aid	100%	977	117,3%
Citizen information and user relations	6.660	No. of mails answered over the number of mails received	100%	5.172	77,6%

4.2. Financial monitoring of the implementation of aid.

This procedural phase focuses on the economic and financial control and monitoring of the actions financed, in particular:

- The administrative review of the supporting account and economic audit of the expenditure of all files. Depending on the result, the procedure for the reimbursement of the amounts that have not been justified or whose justification has not been adequate is initiated. This procedure includes the issuing of a request for information, the agreement to initiate the procedure, the opening of the hearing, the assessment of the allegations presented by the beneficiary and notification of the final decision.
- Reimbursements. This procedure includes the issuing of the agreement to initiate reimbursement, the opening of the hearing, assessment of the allegations presented by the beneficiary and notification of the final decision on reimbursement and, where appropriate, the loss of the right to payment of outstanding annual payments. It also includes the issuance of the payment document model 069 of the Tax Agency or, in the future, the Agency's own reimbursement system.
- Cancellation of guarantees and seizure of guarantees. The procedure for cancellation of guarantees submitted to the Caja General de Depósitos includes the issuance of the cancellation order and referral to it, as well as notification to the beneficiary that the referral has been made so that the beneficiary may proceed to cancel the guarantee.
 - The procedure for the seizure of guarantees includes notifying the beneficiary of the start of the procedure and the opening of the hearing, assessing the allegations and, if these are rejected, issuing the request for seizure and sending it to the Delegated Comptroller for audit and to the General Depository Fund (Caja General de Depósitos).
- Certification of European Structural Funds. The State Agency manages European Regional Development Funds (FEDER) and European Social Fund (FSE) - SRA Funds - with which some of the calls managed by the Agency are co-financed. This entails the need for economic and financial monitoring and justification to the Managing Authorities of the European Regional Development Fund and the European Social Fund of the eligible expenditure of the co-financed projects in order for the European Commission to proceed with the payment of aid from these funds.

The following actions have been carried out in 2019:

Activity	Estimated 2019	Actual workload indicator	Target	Executed	%
Administrative review of the supporting account and audit of expenditure	59.799	No. of files reviewed	16% (9.568)	8.881	92,8%
Follow-up visits	56	No. of visits made	100%	75	133 %
Start-up agreements	38.962	No. of reimbursement decisions	16% (6.234)	7.686	123,2%
Resolutions	38.962	No. of resolutions	16% (6.234)	8.206	131,6%
Analysis of appeals for reconsideration	1.010	No. of reports sent to the General Secretariat	50% (505)	516	102,2%
No. of files cancelled/seized	1.011	No. of collateral cancelled, partially cancelled or seized	100%	1.210	119,6%
Certification of IEE funds	7.750	No. of certified operations	100%	4.286	55,3%
Advice to beneficiaries	20.000	No. of emails answered	100%	20.655	103,3

The certified operations of SRA funds correspond to 4,286 operations certified to the European Regional Development Fund (FEDER) for a total amount of 163,423,891.88 €, representing an FEDER assistance of 110,942,884.73 €.

The operations certified to the FEDER correspond to research projects of Excellence and R&D Challenges, as well as scientific equipment.

On the other hand, within the economic monitoring and execution of aid, it is worth highlighting the management of "State Aid". The calls Retos-Colaboración, Torres Quevedo and Doctorados Industriales grant aid to companies that are considered compatible with the European Union's internal market, given that they are called under Commission Regulation (EU) No 651/2014 of 17 June 2014, which declares certain categories of aid compatible with the internal market in application of articles 107 and 108 of the Treaty.

As laid down in Article 11(a), Member States are required to submit an annual report containing all information relating to aid granted and paid under the notified aid schemes.

The SRA currently has 10 aid schemes in force, which has led to the reporting in 2019 of the consolidation of payment data in 2019 in favour of some 1700 companies corresponding to 18 different calls for aid worth around 14 M€ in grant and 71M€ in loan (23.4M€ in terms of gross grant equivalent).

III. Other financing instruments: agreements, management entrustment and provision of services.

The Agency is responsible for carrying out the activities or providing the services entrusted to it by the General State Administration or, by virtue of contracts, agreements and in general legal transactions, by other entities [article 5 i) of the Statute].

The Agency may also enter into such agreements and management entrustments as may be necessary for the exercise of its functions (Article 24 of the Statute). The activities covered by this section are as follows:

- 1. Collaboration agreements, management commissions and other legal instruments with other public and private non-profit institutions.
- 2. Provision of services, mainly in the field of scientific and technical evaluation of R&D&I activities of other institutions.

Activity	Estimate 2019	Executed
Agreements of evaluation, management commissions and other legal instruments	16	12
Provision of scientific and technical evaluation services. technique	54	130

Within this section, the scientific-technical evaluation activities carried out by the Agency on behalf of other public or private entities that promote their own R&D&I promotion programmes and which therefore have their own calls for grants.

IV. Communication, dissemination and representation in R&D forums.

Communication and dissemination activities aim to give visibility and transparency to all of the Agency's actions through participation in events by its management and technical staff, and through media presence, including social media.

In short, the aim is to disseminate the Agency's activities in order to improve the scientific community's view of its work and that of the rest of Spanish society, and to adopt the necessary measures to guarantee maximum transparency in the exercise of its functions.

The activity of the year 2019 has been:

Activity	Indicator	Target 2019	Executed
Media references	No. of references	3	0
Press releases	No. of notes	45	60
Social networks: SRA activity and dissemination of projects and R+D+I	No. of content communicated on social networks	200	198
Media interviews	No. of interviews	3	3

^(*) University of Mallorca, Televisión Española, University of Zaragoza, Aragón televisión, University of Tenerife, El Día newspaper.

In addition, the Agency is boosting its activity on social media, specifically Twitter. In addition to the publication of 198 tweets during 2019, 4,435 new followers were added; retweets achieved: 6,396. Tweet impressions: 2,293,000. Visits: 80.223. Likes: 7,224. Mentions: 3,220. Followers as of 31 December 2019: 28,836. We currently have more than 31,650 followers, compared to 26,500 in 2018.

In reference to the State Research Agency's events and briefings at events aimed at the scientific community and the management bodies of the beneficiary entities.

Activity	Indicator	Target 2019	Executed
Active participation in events	No. of papers and	75	120 (*)
	conferences		
Days with the	No. of days	2	1
collaborators from the scientific			
areas			
Scientific seminars	No. of seminars	10	3

(*) 16 international and 104 national events.

In 2019, a new cycle of seminars was started with respect to those held in previous years, with a fundamental objective: to inform all the Agency's staff of the actions carried out by the different units. Finally, the staggered transfer to the new headquarters in Torrelaguna did not allow the planned seminars to be held.

- "Life cycle of an aid in the SRA's IT applications".
- "The role of the AEI in the management of European Structural and Investment Funds (FEDER and FSE)".
- "Convocatorias de Ayudas Predoctorales 2013 y 2014. Analysis of Indicators".

Activity	Indicator	Target 2019	Executed
Participation in international forums	No. of forums in which active participation takes place	53	69
Participation in national forums	No. of forums in which active participation has taken place	105	81

Annexes II and III list the participation and representation in forums, boards, commissions and national and international events of the Management of the State Research Agency and the Agency's staff.

With reference to transparency measures in accordance with section 4.2 of the State Research Agency's Communication and Transparency Plan, the following actions have been carried out:

Activity	Indicator	Target 2019	Executed
Website advertising: update and inclusion of new content.	No. of publications	120	(I)
Advertising in the National Database of Grants	No. of publications	18	17 (II)
Translation of documents into English relevant to the Agency's activity.	No. of documents	2	2 (III)
English translation of extracts from the calls.	No. of documents	18	18
Advertising on the Transparency of documents relevant to the Agency's activity.	No. of documents	2	2(IV)
Annual Accounts of the State Research Agency	No. of documents	1	1

- (I) Publicity on the website: updating and inclusion of new content: Each new call and all its associated content (publication of the call and all the information associated with each call: PRP, PRD, requirements for correction, etc.) is considered a new content item, which, as a whole, exceeds the target for 2019. Beyond the management of the calls, the Support Unit has updated and included 96 new contents on the website.
- (II) Publicity in the National Grants Database: Each call that is uploaded, with all its associated content, is considered as a publicity item in the BDNS.
- (III) Annual Action Plan 2019 and General Activity Report 2018
- (IV) Annual Action Plan 2019 and the General Activity Report 2018.

V. External collaborators

Article 19 of the Science Act establishes that public funding agents and their bodies, agencies and entities may temporarily assign, on a full or part-time basis, career civil servants who are researchers, experts in technological development or specialists related to the field of research, to collaborate in the preparation, management, monitoring and evaluation of scientific and technical research programmes, subject to prior authorisation by the competent bodies and the entity in which the research personnel provide their services.

The Agency makes use of this fundamental empowerment for the evaluation and management of the State R&D&I Plan.

There are two types of secondment:

Temporary collaborators who provide continuous part-time technical support and advice in the
evaluation and scientific monitoring of grants. They collaborate with the agency for an average
period of 3 years.

Evaluators, who are assigned on an ad hoc and generally remote basis to carry out the scientific and technical evaluation of proposals submitted in response to calls for grants.

In 2018, the Agency had 15,883 evaluators and 437 different collaborators who were temporarily seconded at some point during the year. The monthly average number of temporary collaborators was 257, with the month of May having the highest number of temporary secondments (281).

VI. International activity

Participation in Transnational Consortia

The SRA sits on the governing bodies of a large number of European Joint Programming Programmes (funded or co-financed by the European Commission) that follow the **ERANET** or **ERANET COFUND** scheme, Art. 187 (JTI ECSEL) and Art. 185 (PRIMA), and on the other coordination actions (CSA), participating both as a funding agency and as a beneficiary. There is a total return for the country associated with Joint Programming, which is received by the Spanish science, technology and innovation system as a whole, and a specific return for the Agency and FECYT (acting as a third party and intermediary), which is translated into concrete payments.

The most important tasks undertaken have been:

- 1. Elaboration of the documentation associated with the calls in their international phase (memoranda of understanding, participants' guides, evaluators' guides, application and evaluation forms), dissemination and acting as national contact point.
- 2. International Secretariat management of several international calls (in particular the secretariat of the ERANETS Cobiotech, HDHL, QUANTERA and the Cultural Heritage JPI) for which the SRA is responsible.
- 3. Administrative review of the eligibility of Spanish proposals to international calls.
- 4. Administrative processing with the EC, including the uploading of various reports in the electronic application (*Participant Portal*), and preparation of drafts and final documents of periodic economic reports of justification of expenditure according to the standardised model required by the Commission (*Forms C*).
- 5. In 2019, eight ERANET COFUND Framework Programme (H2020) project proposals have been prepared and processed, leading and/or participating in different work packages and tasks, together with European and international counterparts.

In 2019, the Agency has organised a total of thirteen meetings, twelve of them in Madrid, at the Agency's headquarters, and one in Granada.

In 2019, 20 joint calls have been participated in various thematic areas in the fields of health, bioeconomy, materials, information sciences, environmental sciences and humanities, among others.

In total, the Agency's participation in joint programmes of various schemes during 2019 has directly or indirectly generated a return to the Spanish Science and Technology system as a whole of around 6 Meuros, including also the return from the ECSEL JTI and Art. 185 PRIMA.

Participation of the SRA in international consortia and programmes (outside the EU)

In 2018, the SRA and the Instituto de Salud Carlos III signed a tripartite collaboration agreement with the US National Science Foundation (NSF), within the CRCNS Computational Neuroscience programme. This is a highly competitive programme in which only four countries participate, in addition to Spain and the USA: Japan, France, Germany and Israel. The CRCNS programme has an annual call that closes in November.

The 2018 CRCNS call was resolved in 2019 and a Spanish project was funded. Given the extraordinarily competitive nature of the programme, and given that this is the first call in which Spain participates, the securing of a project is considered very positive.

The 2019 CRCNS call will be resolved in 2020, with better results expected for projects with Spanish participation.

VII. Balance

The year 2019 was marked by the transfer of staff to the new headquarters in Torrelaguna Street. The fact of having our own building has facilitated the consolidation of the Agency and the coupling of its structure and human resources. During this time, we have adapted to the building and all services have been consolidated and we are operating at full capacity.

As in previous years, the 2018 budgets were carried over to 2019. These are circumstances that have a very direct impact on the Agency's activity and the funding of our calls. Nevertheless, 18 calls were published and the rest of the Agency's actions continued, as reflected in this activity report.

For all these reasons, we are grateful to the Agency's staff, who have demonstrated their ability, commitment and enthusiasm to face any situation and adversity with total professionalism and dedication. It is they who are making it possible for the State Investigation Agency to become a reality.

GENERAL	ACTIVITY	RFPORT	2019

ANNEX I. Agreements and assignments.

1. Scientific and technical evaluation agreements signed in 2019. Provision of services

1.- Agreement between the State Research Agency and the Fundación Lucha Contra La Ceguera, of 13 February 2019.

Purpose: scientific-technical evaluation of the Call for Research Grants in Hereditary Retinal Dystrophies FUNDALUCE 2018.

Duration: until 31 December 2019.

Amount: 2,042.50 euros.

Agreement between the State Research Agency and the Uno Entre Cien Mil Foundation, dated 26 November 2019.

Purpose: scientific-technical evaluation of the projects submitted to the call for the VII Research Grant of the One in a Hundred Thousand Foundation in the area of childhood leukaemia.

Duration: until 31 July 2020.

Amount: 2,655.25 euros.

Agreement between the State Research Agency and the Scientific Foundation of the Spanish Association Against Cancer, of 19 December 2019.

Purpose: scientific-technical evaluation of certain actions promoted by the AECC.

Duration: until 31 December 2020.

Amount: 169,635 euros

2. Other agreements

1.- Agreement between the State Research Agency and the General State Administration (Ministry of Justice, State Attorney General's Office-Directorate of the State Legal Service, of 13 February 2019.

Purpose: Legal assistance to the SRA, both legal advice and representation and defence before any jurisdictions and jurisdictional orders in the same terms provided for legal assistance to the General State Administration.

Duration: until 3 May 2021.

Amount: 50,000 euros.

Agreement between the State Research Agency, the Haut Conseil de L'Evaluation de la Recherche et de L'Enseignement Superieur (Hcéres) and the Agenzia Nazionale di Valutazione del Sistema Universitario e Della Ricerca (ANVUR) of 22 April 2019.

Object: Consortium for the Evaluation of Research Infrastructures (ERIEC).

Duration: until the objectives are met, at the latest 31 December 2029.

Amount: No amount.

3.- Extension of the agreement between the State Research Agency and the State Meteorological Agency, dated 26 December 2019.

Purpose: Operational and research activities to be carried out in the Spanish Antarctic Installations and in the Spanish Oceanographic Fleet in execution of the projects and other actions of the State R&D&I Plan.

Duration: until 12 January 2021.

Amount: 50,000 euros.

3. Management assignments

1.- Agreement to entrust the management of the State Research Agency to the Ministry of Science, Innovation and Universities, dated 11 November 2019.

Purpose: to entrust the Equality Unit of the MCIU with the functions attributed by Royal Decree 259/2019, of 12 April, which regulates the Equality Units of the General State Administration, to the Equality Units, with respect to the State Research Agency.

Duration: 9 December 2023.

Amount: No amount.

4. Ordering

1.- Resolution of assignment of the State Research Agency to Tecnologías Y Servicios Agrarios S.A., S.M.E., M.P. (TRAGSATEC), of 16 July 2019.

Purpose: The execution of actions of a technical-administrative nature, within various procedures related to the activity of the State Investigation Agency.

Duration: until 17 September 2020.

Amount: 323,350.54

2.- Resolution extending the assignment of the State Research Agency to the Sociedad Mercantil Estatal de Gestión Inmobiliaria de Patrimonio, M.P.S.A., of 1 October 2019.

Purpose: The custody and consultation of the boxes of documentation in the containers deposited in the Administrative Documentation Storage Centre (Paseo del Tren Talgo nº 10, 28290 Las Rozas, Madrid) corresponding to documentation managed by the State Research Agency (SRA), in addition to the work and services determined in the order.

Duration: until 30 November 2020.

Amount: 70,667.48 euros.

3.- Resolution of assignment of the State Research Agency to Tecnologías Y Servicios Agrarios S.A., S.M.E., M.P. (TRAGSATEC), of 19 November 2019.

Purpose: The execution of actions of an IT technical nature, within various procedures related to the activity of the State Investigation Agency.

Duration: until 18 November 2020.

Amount: 257,762.06 euros.

5. Action protocols

1.- General Action Protocol between the Ministry of Defence, the Ministry of Science, Innovation and Universities, the Centre for the Development of Industrial Technology and the State Research Agency of 23 April 2019.

Objective: Support and promotion of technology and innovation in the fields of defence and security, in pursuit of certain key objectives.

2.- Protocol of action between the Ministry of Science, Innovation and Universities and the State Research Agency of 6 September 2019.

Purpose: Determination of the State Research Agency's contribution to the financing of the contract for the 'maintenance and technical support service for computer applications for the management of grants, prizes, registers and reasoned reports' (Lot 1: 'maintenance of computer applications for admission, processing of grants, prizes, registers and reasoned reports, as well as transversal services', and Lot 2: 'maintenance of computer applications for evaluation, economic management and monitoring of grants, prizes and registers, as well as monitoring of a set of obsolescent applications').

GENERAL ACTIVI	TY REPORT 2019
ANNEX II. Participation and representation in I	National and
International Commissions	

Boards, commissions and international forums

Address

- 1. EUROPEAN RESEARCH AND INNOVATION COMMITTEE (ERAC). Advisory Committee of a policy strategy whose mission is to assist the European Commission and the Council of the European Union in carrying out the tasks of these institutions in relation to research and technological development within the European Research Area (ERA). ERAC has representation from all member and associated countries of the European Union and is cochaired by a representative of the European Commission's DG Research and a representative of the member states.
 - 24 May 2019 ERAC Brussels
 - 1 October 2019 43rd ERAC Plenary Session Helsinki
- 2. **IBERIAN NANOTECHNOLOGY LABORATORY (INL).** The Iberian Nanotechnology Laboratory (INL) is a joint Spanish-Portuguese centre located in Braga, Portugal. In the INL Governing Board

30 May 2019. Council Meeting Braga (Portugal)

25 October 2019. Council Meeting Braga (Portugal)

3. GRC Global Research Council.

The Global Research Council is a virtual association of funding agencies worldwide. It meets once a year at regional level (Europe) to propose topics for the annual global meeting. Among the topics chosen by the different regions, two are chosen by consensus and discussed at the global meeting, reaching agreements that are adopted by all the agencies for a better functioning.

19 May 2019. GRC Global Research Council - Annual Meeting - Sao Paulo (Brazil) 3-4 December 2019. GRC European Regional Meeting - Oslo

Agency management staff.

The Agency participates in various European and international joint programming committees and initiatives and is therefore represented in their governing bodies, the most important of which are:

- 1. ERAC (European Research Area and Innovation Committee) is the strategic advisory committee for policy-making in matters related to research and innovation within the European Research Area.
- **2. GPC-ERAC**: European Research Area (ERA) High Level Group for the definition of Joint Programming. Set up by the European Council and the European Commission. The SRA participates in this group together with the CDTI.
- **3. Joint Programming Group**, created in 2016 on the recommendation of the Secretary of State for the fulfilment of the Spanish roadmap towards ERA (ERA ROADMAP). The SRA is the coordinator of the group made up of representatives from the SRA itself, and from CDTI, ISCIII, INIA and FECYT.
- 4. PRIMA (Partnership on Research and Innovation in the Mediterranean Area) is a new initiative in research and innovation in the Mediterranean area promoted by the EU under an Art. 185 TFUE scheme and with a wide participation of the countries of the Mediterranean basin, which arises to develop the necessary solutions for a more sustainable management of water systems, agriculture and agri-food chain.
- 5. CYTED (Ibero-American Science and Technology for Development Programme) created by the governments of Ibero-American countries to promote cooperation in science, technology and innovation for the harmonious development of Ibero-America.
- **6. CRCNS, Collaborative Research in Computational Neuroscience, an** international joint programming initiative in computational neuroscience led by the US National Science Foundation (NSF) and with the participation of the SRA, among other funders.
- **7. JPI WATER**. Joint Programming Initiative related to water research. The SRA participates in the Governing Board and the Executive Board. The SRA also coordinates one of the EU cofunded European projects, WaterWorks 2014.
- **8. JPI OCEANS**: Joint Programming Initiative related to ocean research. The SRA participates in the Governing Board and the Executive Board.
- **9. JPI CLIMA:** Joint programming initiative related to climate observation. The SRA participates in the Governing Board and the Executive Board.
- **10. JPI CULTURAL HERITAGE**: Joint Programming Initiative related to European cultural heritage research. The SRA participates in the Governing Board and the Executive Board.

- **11. JPI HDHL:** Joint Programming Initiative related to diet and healthy living. The SRA participates in its governing bodies together with the ISCIII.
- **12. JPI MYBL:** Joint Programming Initiative related to research on ageing. The SRA participates in the governing board together with ISCIII.
- **13. JPI AMR**. Joint programming initiative related to research on antimicrobial resistance. The SRA participates in its governing bodies together with ISCIII.
- **14. JPND**. Joint programming initiative related to research on Alzheimer's and other neurodegenerative diseases. CDTI participates in its governing bodies together with ISCIII. The SRA maintains an active monitoring position.
- **15. JPI URBAN:** Joint Programming Initiative related to research on the global management of cities, including social and sustainability aspects. The SRA participates as an observer.
- **16. JTI ECSEL-JU**: Joint Undertaking for research on nanoelectronics and embedded systems. The SRA participates in the groups of funding agencies and the definition of strategic areas together with SEAD (now MINECO).
- **17. GPC-ERAC**: European Research Area (ERA) High Level Group for the definition of Joint Programming. Set up by the European Council and the European Commission. The SRA participates in this group together with the CDTI.
- **18. Joint Programming Group**, created in 2016 on the recommendation of the Spanish Roadmap to ERA (ERA ROADMAP). The SRA is the coordinator of the group made up of representatives from the SRA itself, and from CDTI, ISCIII, INIA and FECYT.
- **19. JPI WATER**. Joint Programming Initiative related to water research. The SRA participates in the Governing Board and the Executive Board. The SRA also coordinates one of the EU cofunded European projects, WaterWorks 2014.
- **20. JPI OCEANS**: Joint Programming Initiative related to ocean research. The SRA participates in the Governing Board and the Executive Board.
- **21. JPI CLIMA:** Joint programming initiative related to climate observation. The SRA participates in the Governing Board and the Executive Board.
- **22. JPI CULTURAL HERITAGE**: Joint Programming Initiative related to European cultural heritage research. The SRA participates in the Governing Board and the Executive Board.
- **23. JPI HDHL:** Joint Programming Initiative related to diet and healthy living. The SRA participates in its governing bodies together with the ISCIII.
- **24. JPI MYBL:** Joint Programming Initiative related to research on ageing. The SRA participates in the governing board together with ISCIII.

- **25. JPI AMR.** Joint programming initiative related to research on antimicrobial resistance. The SRA participates in its governing bodies together with ISCIII.
- **26. JPND**. Joint programming initiative related to research on Alzheimer's and other neurodegenerative diseases. CDTI participates in its governing bodies together with ISCIII. The SRA maintains an active monitoring position.
- **27. JPI URBAN:** Joint Programming Initiative related to research on the global management of cities, including social and sustainability aspects. The SRA participates as an observer.
- **28. JTI ECSEL-JU**: Joint Undertaking for research on nanoelectronics and embedded systems. The SRA participates in the groups of funding agencies and the definition of strategic areas together with SEAD (now MINECO).

- 1. **Financial Commission of INL.** Spain has two representatives on the Financial Control Commission of INL.
- 2. **Mutual Learning Exercise** (Funding R+D Agencies), DG Research & Innovation, European Commission).
- 3. Risk Assessment Research Assembly (RARA) EFSA (European Food Safety Authority).

Boards, commissions and national forums

Address

- 1. VIII Centenary of the University of Salamanca. Interministerial Executive Commission.
- 2. Fundación Centro de Ciencias de Benasque "Pedro Pascual". Patronage.
- 3. Spanish Foundation for Science and Technology FECYT.
- 4. Spanish Polar Committee.
- 5. Fundación Círculo de Tecnologías para la defensa y la seguridad, Board of Directors.
- 6. AlumniUAM. Advisory board.
- 7. Consortium for the construction, equipment and operation of the National Centre for Research on Human Evolution (CENIEH) Governing Council.
- 8. Consortium for the construction, equipment and operation of the National Centre for Hydrogen and Fuel Cell Technology Experimentation (CNH2) Governing Board.
- 9. Consortium for the construction, equipment and operation of the oceanic platform of the Canary Islands (PLOCAN) Governing Council.

- 10. Consortium for the equipment and operation of the underground laboratory at Canfranc (LSC)Governing Council.
- 11. Consortium for the design, construction, equipment and operation of the ultra-short pulsed ultra-intense pulsed lasers centre (CLPU) Governing Board.
- 12. Consortium for the construction, equipment and operation of the Spanish Spallation Neutron Source Site (ESS-Bilbao European Spallation Source Bilbao) Governing Board.
- 13. Consortium for the design, construction, equipment and operation of the coastal observation system of the Balearic Islands (SOCIB) Governing Council.

Senior Agency Staff

- 1. SEIDI Joint Programming Group, created in 2016 on the recommendation of the Spanish Roadmap to ERA (ERA ROADMAP). The SRA is the coordinator of the group made up of representatives from the SRA itself, and from CDTI, ISCIII, INIA and FECYT.
- 2. Alliance for Energy for Innovation (ALINNE). Governing Board.
- 3. Health Alliance for Innovation (ALINNSA). Governing Board.
- 4. CDTI. Board of Directors.
- 5. PROFARMA Programme of the Ministry of Industry, Energy and Tourism. Vice-presidency of the Technical Committee.
- 6. Genetically Modified Organisms. Interministerial Council.
- 7. Fundación Círculo para las Tecnologías de Defensa y Seguridad. Executive Committee.
- 8. Transfiere Forum. Organising Committee.
- 9. Climate change policies, MAPAMA, Coordination Commission.
- 10. National Water Council, MAPAMA.
- 11. National Climate Council, MAPAMA.
- 12. Andalusian Wetlands Committee, Junta de Andalucía.
- 13. GBIF Node Monitoring Committee.
- 14. COCSABO.
- 15. FLOTPOL. Executive Committee.
- 16. Spanish Committee of the MaB Programme, MAPAMA.
- 17. Climate Change and Energy Transition Law, MAPAMA. Drafting working group.
- 18. Spanish Agency for Consumer Affairs, Food Safety and Nutrition.

- 19. National Biosafety Commission, MAPAMA.
- 20. ENRESA Board of Directors.
- 21. Centre for Agri-Food Research and Technology of Aragon (CITA). Scientific Committee
- 22. Spanish Polar Committee.
- 23. PLATO Steering Committee.

SRA representatives in the following Technology Platforms

- 1. Aerospace Platform
- 2. Spanish Road Technology Platform
- 3. Integrated Logistics, Intermodality and Mobility Technology Platform LOGISTOP
- 4. Spanish Railway Technological Platform PTFE
- 5. Spanish Automotive and Mobility Technology Platform (Move to Future) M2F
- 6. Spanish Water Technology Platform PTEA
- 7. Food For Life-SPAIN Technology Platform
- 8. Spanish Technological Platform for Fisheries and Aquaculture PTEPA
- 9. Spanish Forest Technology Platform PTFE
- 10. Spanish Technological Platform for Plant Biotechnology BIOVEGE
- 11. Technological Platform for the Protection of the Coast and the Marine Environment PROTECM
- 12. Technology and Innovation Platform for Sustainable Chemistry SusChem-Spain
- 13. Spanish Robotics Technology Platform HISPAROB
- 14. National Technology Platform Photonics21
- 15. Spanish Construction Technology Platform
- 16. Spanish Science Industry Technology Platform INDUCIENCIA
- 17. Spanish Platform for Advanced Manufacturing MANUKET
- 18. Spanish Technology Platform for Advanced Printing 3NEO
- 19. Spanish Technological Platform for Packaging PACKNET
- 20. Technology Platform for Traditional Manufacturing Sectors PLATECMA
- 21. Technology and Innovation Platform for Tourism-THINKTUR
- 22. Spanish Steel Technological Platform PLATEA
- 23. Spanish Hydrogen and Fuel Cells Technology Platform PTE HPC
- 24. Technology Platform of the Spanish wind energy sector REOLTEC
- 25. Spanish CO2 Technology Platform
- 26. Spanish Technological Platform for Electricity Networks FUTURED
- 27. Biomass for the Bioeconomy Technology and Innovation Platform BIOPLAT
- 28. Spanish Technological Platform for Energy Efficiency PTE-ee
- 29. Geothermal Technology and Innovation Platform GEOPLAT
- 30. Concentrated Solar Power- SOLAR CONCENTRA
- 31. Spanish Photovoltaic Technology Platform FOTOPLAT

- 32. Nuclear Fission Energy R&D Technological Platform CEIDEN
- 33. Spanish Low Temperature Solar Thermal Energy Technology Platform SOLPLAT
- 34. BATTERYPLAT Technology Platform
- 35. Spanish Technological Platform for Advanced Materials and Nanomaterials-MATERPLAT
- 36. Radiation Protection Technology Platform PEPRI
- 37. Spanish Platform for Innovation in Health Technologies
- 38. Innovative Medicines Platform
- 39. Spanish Nanomedicine Platform NANOMED
- 40. Technological Platform for Innovation in Medical and Health Technologies ITEMAS
- 41. Biotechnology Markets Technology Platform.
- 42. Spanish Technological Platform for the Adoption and Dissemination of Electronic, Information and Communication Technologies PLANETIC
- 43. SmartLivingPlat Technology Platform
- 44. Spanish Wine Technology Platforms
- 45. Spanish Animal Health Technology Platform

ANNEX III. Participation in National and International Events

International Events

<u>Address</u>

- 1. Annual event of the Spanish Science and Technology Office (SOST) Brussels, 15 January 2019.
- 2. Third ERIEC Meeting. Rome, 1 April 2019
- 3. GSF40 and Research Agency Leaders Symposium. Paris, 2 April 2019-
- GENDERACTION Gender Equality Roundtable Presentation at the Gender Equality Agencies' Roundtable, 8 April 2019 - GENDERACTION - Gender Equality Roundtable, 8 April 2019 - GENDERACTION
- 5. Fourth Update for the Ecrin-Eric evaluation Paris, 22 October 2019
- 6. Gender Equality HELSINKI, 23 October 2019
- 7. WP of H2020 BRUSSELS, 18 December 2019
- 8. Water and FACCE JPIs Joint Call on Sustainable management of water resources in agriculture, forestry and freshwater aquaculture sectors Hotel NH. 27-03-2019
- 9. Biology for the 21st Century Madrid Centro Nacional de Biotecnología. 20-05-2019
- 10. International Conference on Aquifer Recharge Management (ISMAR10) Madrid, La Nave. 23-05-2019
- 11. EU Water Innovation Conference 2019 Water and Innovation in Europe Preparatory day. Zaragoza-Government of Aragon -Sala de la Corona. 18-06-201
- 12. EU Water Innovation Conference2019 (EUWIC). Zaragoza. Palacio de Congresos. 11-12-2019

National Events

Address

- 1. Transfiere Forum Trade Fair and Congress Centre of Malaga. 19-02-13
- 2. Accompanies the Minister who receives the President and the Secretary General of the Spanish Association for the Advancement of Science, Federico Mayor Zaragoza and Borja Sánchez to discuss R&D&I projects "Research Challenges corresponding to the state R&D&I programme. Ministry of Science, Innovation and Universities. 14-02-2019.
- 3. National Research Awards Ceremony 2018 Palacio Real de El Pardo. 3-02-2019
- 4. Join the Minister for an informal dinner with scientists on Monday 25 in Zaragoza. 25-02-2019
- 5. El Heraldo Breakfast Briefing. 26-02-2019
- 6. Convalidation of RDL of Urgent Measures Congreso de los Diputados. 28-02-2019
- 7. Event "Women scientists and innovators leading the fight against climate change" Assembly Hall of the Real Academia de Ciencias Exactas, Físicas y Naturales (Royal Academy of Exact, Physical and Natural Sciences). 07-03-2019
- 8. 10th Anniversary of the Centre for Plant Biotechnology and Genomics (CBGP UPM-INIA) Pozuelo de Alarcón- Campus Montegancedo of the UPM. 07-03-2019
- 9. Visit to FECYT to discuss FECYT Open Science activities and visit to the National Museum of Science and Technology Building) Alcobendas. 15-03 2019
- 10. In substitution of Rafael Rodrigo (S. Gral Coordinación de Política Científica), Reception Fiesta Nacional of the Embassy of Tunisia Hotel Miguel Angel. 28-03-2019
- 11. Presentation of the Report on the Call for Equipment 2018 Ministry of Science, Innovation and Universities. 04-04-2019
- 12. 80th Anniversary of the CSIC: Debate on science and the future from the 20th to the 22nd century CSIC Assembly Hall. 11-04-2019
- 13. Signing of the Collaboration Protocol with Defence (with SEUIDI and CDTI) Ministry of Defence. 23-04-2019
- 14. Lecture at the Jornadas de Producción Animal Zaragoza Salón de Actos del IAMZ. (Campus Aula Dei). 07-05 2019
- Presentation of medals for merit in Research Toledo Toledo Aula Magna of the Technology Campus - Fábrica de Armas of the University of Castilla-La Mancha. 09-05-2019
- 16. Technological Challenges in Construction Conference (Construmat) Barcelona Fira de Barcelona Gran Via Avda. Joan Carles I, 64 Hospitalet de Llobregat. 16-05-2019
- 17. Investiture of Mr. Luis Oro Giral as Doctor Honoris Causa Madrid Faculty of Medicine. Sala de Grados. 21-05-2019

- 18. Coordinating Committee for Agricultural Research Madrid San Francisco Hall of the Main Building, INIA. 04-06-2019
- 19. Debate Science and the future Impact of Artificial Intelligence on our society. Challenge and opportunities Madrid CSIC Assembly Hall. 05-06-2019
- 20. COMSEAN Working Group High Level Follow-up Commission MICIU Protocol Ministry of Defence. 11-06-2019
- 21. Closing ceremony of the Annual Assembly of the PTEA (Spanish Water Technology Platform)
 Ministry of Science, Innovation and Universities Room F. 20-06-2019
- 22. SusChem España 13th General Assembly of the Spanish Technology and Innovation Platform for Sustainable Chemistry. Ministry of Science, Innovation and Universities. 26-06-2019
- 23. CESEDEN Course on Artificial Intelligence in Defence (Centro Superior de Estudios de la Defensa Nacional) Madrid Residencia Militar El Alcázar. 02-07-2019
- 24. 50th Anniversary of the Mediterranean Agronomic Institute of Zaragoza Ministry of Agriculture (Lucernario). 05-07-2019
- 25. Science, Technology and Innovation Round Table 20121-2027 UIMP Santander
- 26. Visit to the Science Centre of Benasque Pedro Pascual Benasque (Huesca). 15-07-2019
- 27. SEMINAR on grants for pre-doctoral contracts for the training of SRA doctors Madrid Assembly hall SRA headquarters. 18-07-2019
- 28. Valencia Travel to Valencia to attend a meeting with Ms. Isabel Fariña, President of the BIO Area of the State Research Agency. 30-07-2019New Trends in STI Policy Santander-Menéndez Pelayo International University. 02-09-2019
- 29. X Iberian Congress on Agroengineering Huesca Polytechnic School of Zaragoza University. 04-09-2019.
- 30. Severo Ochoa and MdM 2017 award ceremony Madrid Assembly Hall of the Ministry of Science, Innovation and Universities. 09-09-2019
- 31. Lecture The future EU R&D&I Framework Programme Horizon Europe Santander UIMP University. 11-09-2019
- 32. Crue-I+D+i Plenary Session UAM Faculty of Economics and Business Studies. 16-09-2019
- 33. Conference in Visit to the USAL Salamanca University. 25-09-2019
- 34. Conference in Visit to NEIKER-TECNALIA Arkaute (Vitoria). 26-09-2019
- 35. Presentation SRA and its calls Auditori de l'Edifici Vèrtex del Campus Nord (Barcelona). 07-10-2019
- 36. SRA Presentation and Visit to the University of Alcalá de Henares. 11-10-2019

- 37. Biannual Conference of the Association of Young European Engineers Royal Academy of Engineering. 17-10-2019
- 38. 75th anniversary of the Aula Dei Experimental Station (CSIC) Zaragoza. 29-10-2019
- 39. Cluster Event Opening at Personalized Medicie with ITN Proyects. Madrid National School of Health. 06-11-2019
- 40. XIX Science and Innovation Week in Madrid. Casa de Aragón. 11-11-2019
- 41. Conference "Challenges of the SRA" and meeting with members of the University of Cordoba. 2-11-2019
- 42. QuantERA Funded Projets Mid-term strategic conference. Granada-Universidad.13-11-2019
- 43. SRA Information Days Meeting with Rectorado Univ.Zaragoza. 18-11-2019
- 44. Visit and conference Challenges of the SRA at the University of Burgos. 19-11-2019
- 45. FEI Chair "CESIN"; Book presentation and presentation of "FEI Awards 2019). Madrid. Complutense University. 19-11-2019
- 46. Meeting for the 20th anniversary of the Pfizer Foundation and Presentation of the 20th Edition Scientific Innovation Awards Madrid Teatro Luchana. 20-11-2019
- 47. REY JAUME I AWARDS. Valencia Lonja de los Mercaderes Salón Columnario. 25-11-2019
- 48. Inauguration of the Annual Assembly of the Spanish Railway Technology Platform Madrid. 27-11-2019
- 49. Meeting with Researchers at the Jaume I University of Castellón. 28-11-2019
- 50. Closing ICRAPHE Congress Barcelona. 29-11-2019
- 51. III GADEA SCIENCE FORUM Madrid CSIC Assembly Hall. 03-12-2019
- 52. Presentation of the "register of competitions for teaching and research staff" Ministry of Science, Innovation and Universities. 03-12-2019
- 53. Pulsed Lasers Council Salamanca, 05-12-2019
- 54. 27th Edition Workshop- "Advances in Molecular Biology by young researchers abroad" Round Table Madrid Centro Nacional de Biotecnología. 19-12-2019

National Events

Senior Agency Staff

- 1. University of Granada. Seminar University of Granada. Granada. 5 March 2019
- 2. University of Salamanca Meeting of Researchers Salamanca . 3 June 2019
- University of Cordoba XXVII Spanish Universities' Research Conferences.
 Cordoba. 12-15 November 2019
- Fundación Empresa-Universidad Gallega (FEUGA) Gesci evaluation course (Strategic Management of research centres and units) Santiago de Compostela 29-Nov.
- 5. Evaluation and follow-up CERCA Girona. 18-19 December
- 6. FORO TRANSFIERE Organising Committee Meeting. 10/01/19 Room F (CUZCO Complex).
- CIFPA 2018 meeting.11/01/19. Paseo de la Castellana 162 18th Floor Rooms 40 44. ALINNE Executive Committee. 23/01/19 CIEMAT Board Room (Avenida Complutense, 40. Madrid. Edificio 1, Planta 1).
- 8. TRANSFIERE FORUM (Inauguration and Round Table). 13/02/19. Malaga (Palacio de Ferias).
- INNOGLOBAL Programme Evaluation Commission second call 2018.19/03/19. CDTI -C/. Alfonso XI № 6
- 10. Organising Committee Closing: FORO TRANSFIERE.04/04/2019. CUZCO Room F
- 11. EXECUTIVE COMMITTEE MEETING Fundación Círculo. 25/04/20.ERICSSON Torre Suecia Building C/ Retama, 1
- 12. CHEMPLAST-Congress on Applied Chemistry and Industry 4.0 ChemPlastExpo 2019. 08/05/19. IFEMA
- 13. CIOMG CONFERENCE ON NEW GENETIC MODIFICATION TECHNIQUES. 30/05/19.
- 14. Ministry of Agriculture, Fisheries and Food. Salón de Actos Po Infanta Isabel, no 1
- 15. Interplatforms Group (GI) Circular Economy Meeting. 12/06/19. CUZCO
- PTPA Assembly (Spanish Technological Platform for Fisheries and Aquaculture).12/06/19. Torre de cristal. 31th floor - castellana, 259
- 17. Transfiere Forum Organising Committee and Meeting with Technology Platforms. 12/06/19. CUZCO Room F, 1st floor.
- 18. Science in the Business Sector Meeting (Science and Business Forum). 18/06/19. Residencia de Estudiantes CSIC. Pinar Street N 21, 28006 Madrid.

- 19. XXIII Biannual Meeting of the Spanish Society of Plant Physiology and the XVI Spanish-Portuguese Congress of Plant Physiology. 26/06/19. Baluarte Conference Centre Plamplona (Navarra)
- 20. Inauguration Ordinary Annual General Meeting PESI 27/06/19. Naturgy Headquarters. Avda. San Luis, 77, 28033 Madrid.
- 21. PUBLIC-PRIVATE PARTNERSHIP FORUM: "R&D+I IN PRODUCTION CUNÍCOLA". 04/07/19 Salón de actos INIA Ctra. A Coruña Km 7,5, 28040 Madrid
- 22. Conference "CIRCULAR ECONOMY: Call for Challenges-Collaboration 2019". Assembly Hall. EdificioTorrelaguna 23/09/19
- 23. FutuRed 24/09/19 ETSI Computer Systems ETSI Graduate Hall. Escuela Técnica Superior de Ingeniería de Sistemas Informáticos de la Universidad Politécnica de Madrid. Campus Sur de la UPM, Alan Turing Street, s/n, 28031 Madrid
- 24. PROFARMA Technical Committee 26/09/19. Ministry of Industry, Trade and Tourism, Paseo de la Castellana, 160.
- 25. BatteryPlat -FIRST GENERAL ASSEMBLY. 30/09/19. Assembly Hall C/ Torrelaguna 58 bis.
- 26. Meeting of the fifth evaluation committee of the "programme for investment by foreign companies in R&D activities co-financed under the Spanish multi-regional FEDER operational programme 2014-2020. 02/10/19. ICEX Spain Export and Investment Offices, E.P.E., M.P. Paseo de la Castellana, 278 2nd floor Beijing Room.
- 27. Closing of the ALIBETOPIAS 2019-New Territories of Food and Beverage.10/10/19. Pablo VI Foundation Headquarters (University City).
- 28. Technical Seminar on funding programmes that promote University-Business collaboration. 11/10/19 Polytechnic University of Valencia
- 29. Evaluation Commission neotec programme 2019.18/10/19. CDTI CID 4, 6th floor (room 6.4.) Madrid
- 30. Transfers organising committee meeting.23/10/19. Assembly Hall. Ministry of Science, Innovation and Universities.
- 31. Executive Committee Fundación Círculo. 23/10/19. Ministry of the Interior, C/Amador de los Ríos, 7 (28010 MADRID).
- 32. PTV Innovation Award Jury 2019. 24/10/19 Alabaster Restaurant (Montalbán Street, 9, 28014 Madrid).
- 33. Inauguration INNOVACARRETERA. 29/10/19 Santiago de Compostela.
- 34. 13th General Assembly of the CEIDEN Platform.12/11/19 Salón de Actos Torrelaguna, 58
- 35. CIEN Programme Evaluation Committee 2019. 13/11/19. CDTI Headquarters C/Cid nº 4
- 36. Vet+i Assembly. 21/11/19 San Agustín, 15 (28014 MADRID).

- 37. Assembly P.T.Ferroviaria. 27/11/19. Santa Isabel St.
- 38. General Assembly 2019 Spanish CO2 Technology Platform. 28/11/19 Assembly Hall of the Centre for the Development of Industrial Technology (CDTI). Cid, 4 (28001 Madrid)
- 39. "Cervera" Technological Centres of Excellence Evaluation Commission. 02/12/19. CDTI Headquarters C/Cid 4
- 40. INEUSTAR Platform Conference (INDUCIENCIA Conference). Technological Challenges in the Science Industry. 05/12/19. CDTI Headquarters. Cid Street, 4.
- 41. General Assembly of the Spanish Aerospace Technology Platform. 12/12/19 CUZCO Room F. P^o Castellana, 162
- 42. Opening of the Thinktur Annual Assembly (Tourism Technology Platform). 18/12/10 Hotel Vincci SoMa C/ de Goya, 79 (28001 Madrid)
- 43. Points to consider in the elaboration and writing of a research project; Bioaraba, Vitoria 11/10/2019
- 44. VIII Plenary Session of the R&D&I Network held in Madrid on 26 March 2019
- 45. Monitoring Committee of the FSE Operational Programme for Employment, Training and Education held in Madrid on 17 June 2019
- 46. Monitoring Committee of the FSE Operational Programme for Youth Employment, held in Madrid on 18 June 2019
- 47. Monitoring Committee of the Spanish FEDER Multiregional Programme 2014-2020 held in Madrid on 27 June 2019
- 48. XXVII Spanish Universities Research Conferences. Red.UGI Programme, held in Cordoba on 13 November 2019.
- 49. Annual FEDER-FSE Meetings, held in Madrid on 2 and 3 December 2019
- 50. State Agency for Research Debate Days. 8 and 9 October 2019 in Madrid

International events

Management Staff

- 1. Research and Innovation Observatory Horizon 2020 Policy Support Facility. Horizon 2020 PSF. Oslo, 29-31 January
- 2. European Research Area Committee (ERAC).12th ERAC SWG OSI reunion. Brussels. 4-5 June 2019
- 3. Open Access 2020 Conference. OA2020 Summit of Chief Negotiators. Berlin, 13-15 October 2019.
- 4. European Research and Innovation Area Committee. ERAC OSI. Brussels. 24 October 2019